## **General Fund Revenue Budget Projections 2018/19 to 2022/23**

For Consideration by Cabinet 12 February 2019

		<b>2018/19</b> £'000	<b>2019/20</b> £'000	<b>2020/21</b> £'000	<b>2021/22</b> £'000	<b>2022/23</b> £'000
PROJECTIONS	Original Revenue Budget / Forecast	16,204	16,664	18,318	19,344	19,759
	Operational changes made during budget process prior to Cabinet 15 January	-	(48)	(261)	(278)	(284)
	Base Budget Changes after Cabinet 15 January Additional Govt Grants re New Burdens Reduction in New Homes Bonus Grant Other net changes across all services	- - -	(68) 133 30	- - 51	- - 106	- - 101
	Cabinet Budget Proposals: Savings Proposals Growth Proposals Contributions from Reserves re Budget Proposals	- - -	(1,083) 669 (360)	(585) 468 (34)	(592) 510 (39)	(481) 440 (71)
	General Fund Revenue Budget	16,204	15,937	17,957	19,051	19,464
BUDGET	Core Funding: Revenue Support Grant Net Business Rates Income	(941) (6,184)	(200) (6,341)	- (5,931)	- (6,050)	- (6,171)
	Council Tax Requirement	9,079	9,396	12,026	13,001	13,293
	Estimated Council Tax Income - (Based on 2.99% increase from 2018/19 onwards)	9,079	9,396	9,773	10,166	10,575
	Resulting Base Budget Deficit	0	0	2,253	2,835	2,718
	Original MTFS Savings Requirement Change	- +0	649 (649)	1,942 +311	2,403 +432	N/A N/A

Ger	neral Fund Unallocated Balance	
		£M
<b>O</b> rig	rinal Projected Balance as at 31 March 2018	(4.668)
20	17/18 Actual (Under)/Overspend	(0.399)
20 20	18/19 Budgeted Contribution	+0.000
20	18/19 Forecast (Under)/Overspend	+0.013
	ected Balance as at 31 March 2019	(5.054)
Less	Agreed Minimum Level of Balances	2.000
Ava	ilable Balances	(3.054)

## Summary of Cabinet's Budget Proposals 2019/20 to 2022/23

			<b>2019/20</b> £'000	<b>2020/21</b> £'000	<b>2021/22</b> £'000	<b>2022/23</b> £'000
BUD	GET DEFICITS PRIOR TO CABINET'S BUDGET PROPO	SALS	774	2,404	2,956	2,830
			2019/20	2020/21	2021/22	88
		Reserves	£'000	£'000	£'000	£'000
		Funding				
S	Non-Staffing Savings		(310)			
SAVINGS PROPOSALS	Minimum Revenue Provision  Refuse/Recycling (delay of additional round)		(203)	-	-	
	Inflation Savings		(201)	(201)	(201)	(201
<u>Ā</u>	Additional Car Parking Income		(35)	(36)	(36)	(37
0	Reduction in R&M Expenditure		(39)	(40)	(41)	(41
۵	Empty Property Council Tax Relief		(13)	(24)	(27)	
35	External Grants		(12)	(12)	(12)	(12
	Additional Planning Income		(9)	(9)	(9)	(9
₹	Staffing Savings  Reduction in Building Cleaning Contract		(20)	(20)	(21)	(21
4	Additional Staff Turnover Target		(111)	(20) (113)	(115)	(118
S	Restructuring Savings		(130)	(130)	(130)	(130
	<b>3</b>		(===,	(===)	(===)	(====
	Sub Total	£0K	(1,083)	(585)	(592)	(481
	Funding From Reserves		→ 0			
	Net Savings		(1,083)	(585)	(592)	(481)
NDI	CATIVE NET (SURPLUS) / SAVINGS TO BE IDENTIFIE	D C/FWD	(309)	1,819	2,364	2,349
ND	CATIVE NET (SURPLUS) / SAVINGS TO BE IDENTIFIE	D B/FWD	(309)	1,819	2,364	2,349
ND	CATIVE NET (SURPLUS) / SAVINGS TO BE IDENTIFIE	Reserves	2019/20	2020/21	2021/22	2022/23
NDI						
NDI	Non-Staffing Growth	Reserves	<b>2019/20</b> £'000	<b>2020/21</b> £'000	<b>2021/22</b> £'000	<b>2022/23</b> £'000
ND		Reserves	2019/20	2020/21	2021/22	<b>2022/23</b> £'000
NDI	Non-Staffing Growth  Garden Waste Charging Freeze/Removal of Savings Target	Reserves	<b>2019/20</b> £'000	<b>2020/21</b> £'000	<b>2021/22</b> £'000	<b>2022/23</b> £'000
NDI	Non-Staffing Growth  Garden Waste Charging Freeze/Removal of Savings Target  Car Parking Charging Freeze	Reserves	<b>2019/20</b> £'000 71 60	<b>2020/21</b> f'000 49 60	<b>2021/22</b> £'000	<b>2022/23</b> £'000
S	Non-Staffing Growth  Garden Waste Charging Freeze/Removal of Savings Target Car Parking Charging Freeze Fibre Network CCTV Anti-Social Behaviour Team	Reserves	2019/20 £'000 71 60 10	2020/21 £'000 49 60	<b>2021/22</b> £'000 49 60	2022/23 £'000 4 6
S	Non-Staffing Growth Garden Waste Charging Freeze/Removal of Savings Target Car Parking Charging Freeze Fibre Network CCTV Anti-Social Behaviour Team Staffing Growth	Reserves	2019/20 £'000 71 60 10 23 3	2020/21 £'000 49 60 - 33 82	2021/22 £'000 49 60 - 89 85	2022/23 £'000 4 6
S	Non-Staffing Growth Garden Waste Charging Freeze/Removal of Savings Target Car Parking Charging Freeze Fibre Network CCTV Anti-Social Behaviour Team Staffing Growth Legal Services	Reserves	2019/20 £'000 71 60 10 23 3	2020/21 £'000 49 60 - 33 82	2021/22 £'000 49 60 - 89 85	2022/23 £'000 4 6
S	Non-Staffing Growth Garden Waste Charging Freeze/Removal of Savings Target Car Parking Charging Freeze Fibre Network CCTV Anti-Social Behaviour Team Staffing Growth Legal Services ICT	Reserves	2019/20 £'000 71 60 10 23 3	2020/21 £'000 49 60 - 33 82 59 40	2021/22 £'000 49 60 - 89 85 62 47	2022/23 £'000 4! 66
S	Non-Staffing Growth Garden Waste Charging Freeze/Removal of Savings Target Car Parking Charging Freeze Fibre Network CCTV Anti-Social Behaviour Team Staffing Growth Legal Services ICT Human Resources	Reserves	2019/20 £'000 71 60 10 23 3 47 22 20	2020/21 £'000 49 60 - 33 82 59 40 40	2021/22 £'000 49 60 - 89 85	2022/23 £'000 4! 66
S	Non-Staffing Growth Garden Waste Charging Freeze/Removal of Savings Target Car Parking Charging Freeze Fibre Network CCTV Anti-Social Behaviour Team Staffing Growth Legal Services ICT	Reserves	2019/20 £'000 71 60 10 23 3	2020/21 £'000 49 60 - 33 82 59 40	2021/22 £'000 49 60 - 89 85 62 47	2022/23 £'000 4 6 3 8 6 4
S	Non-Staffing Growth Garden Waste Charging Freeze/Removal of Savings Target Car Parking Charging Freeze Fibre Network CCTV Anti-Social Behaviour Team Staffing Growth Legal Services ICT Human Resources Health & Housing	Reserves	2019/20 £'000 71 60 10 23 3 47 22 20 34	2020/21 £'000 49 60 - 33 82 59 40 40 7	2021/22 £'000 49 60 - 89 85 62 47 25	2022/23 £'000 4: 6: 3: 8: 6: 4:
S	Non-Staffing Growth Garden Waste Charging Freeze/Removal of Savings Target Car Parking Charging Freeze Fibre Network CCTV Anti-Social Behaviour Team Staffing Growth Legal Services ICT Human Resources Health & Housing Marketing	Reserves	2019/20 £'000 71 60 10 23 3 47 22 20 34	2020/21 £'000 49 60 - 33 82 59 40 40 7	2021/22 £'000 49 60 - 89 85 62 47 25 - 74	2022/23 £'000 4! 66 34 88 66 4!
S	Non-Staffing Growth Garden Waste Charging Freeze/Removal of Savings Target Car Parking Charging Freeze Fibre Network CCTV Anti-Social Behaviour Team Staffing Growth Legal Services ICT Human Resources Health & Housing Marketing Growth funded from Reserves Economic Growth Initiatives Williamson Park Zoo Extension	Reserves Funding £145K £24K	2019/20 £'000 71 60 10 23 3 47 22 20 34 19	2020/21 £'000 49 60 - 33 82 59 40 40 7 72 95 (9)	2021/22 £'000 49 60 - 89 85 62 47 25 - 74 95 (9)	2022/23 £'000 49 60 34 88 66 49 76 99
S	Non-Staffing Growth Garden Waste Charging Freeze/Removal of Savings Target Car Parking Charging Freeze Fibre Network CCTV Anti-Social Behaviour Team Staffing Growth Legal Services ICT Human Resources Health & Housing Marketing Growth funded from Reserves Economic Growth Initiatives Williamson Park Zoo Extension Street Cleaning Bin Sensor Pilot	Reserves Funding £145K £24K £11K	2019/20 £'000 71 60 10 23 3 47 22 20 34 19 145 24	2020/21 £'000 49 60 - 33 82 59 40 40 7 72 95 (9) (19)	2021/22 £'000 49 60 - 89 85 62 47 25 - 74 95 (9)	2022/23 £'000 49 60 34 88 66 49 76 99 (9
GROWTH PROPOSALS	Non-Staffing Growth Garden Waste Charging Freeze/Removal of Savings Target Car Parking Charging Freeze Fibre Network CCTV Anti-Social Behaviour Team Staffing Growth Legal Services ICT Human Resources Health & Housing Marketing Growth funded from Reserves Economic Growth Initiatives Williamson Park Zoo Extension Street Cleaning Bin Sensor Pilot Grassland Management Study	Reserves Funding £145K £24K £11K £35K	2019/20 £'000 71 60 10 23 3 47 22 20 34 19 145 24 11 35	2020/21 £'000 49 60 - 33 82 59 40 40 7 72 95 (9) (19) (10)	2021/22 £'000 49 60 - 89 85 62 47 25 - 74 95 (9) (20) (15)	2022/23 £'000 49 60 34 88 66 49 76 99 (9) (21 (15
S	Non-Staffing Growth Garden Waste Charging Freeze/Removal of Savings Target Car Parking Charging Freeze Fibre Network CCTV Anti-Social Behaviour Team Staffing Growth Legal Services ICT Human Resources Health & Housing Marketing Growth funded from Reserves Economic Growth Initiatives Williamson Park Zoo Extension Street Cleaning Bin Sensor Pilot Grassland Management Study Lancaster VIC Relocation	Funding  £145K £24K £11K £35K £70K	2019/20 £'000 71 60 10 23 3 47 22 20 34 19 145 24 11 35 70	2020/21 £'000 49 60 - 33 82 59 40 40 7 72 95 (9) (19)	2021/22 £'000 49 60 - 89 85 62 47 25 - 74 95 (9)	2022/23 £'000 49 60 34 88 66 49 76 99 (9) (21 (15
S	Non-Staffing Growth Garden Waste Charging Freeze/Removal of Savings Target Car Parking Charging Freeze Fibre Network CCTV Anti-Social Behaviour Team Staffing Growth Legal Services ICT Human Resources Health & Housing Marketing Growth funded from Reserves Economic Growth Initiatives Williamson Park Zoo Extension Street Cleaning Bin Sensor Pilot Grassland Management Study	Reserves Funding £145K £24K £11K £35K	2019/20 £'000 71 60 10 23 3 47 22 20 34 19 145 24 11 35	2020/21 £'000 49 60 - 33 82 59 40 40 7 72 95 (9) (19) (10)	2021/22 £'000 49 60 - 89 85 62 47 25 - 74 95 (9) (20) (15)	2022/23 £'000 49 60 34 88 66 49 76 99 (9) (21 (15
S	Non-Staffing Growth Garden Waste Charging Freeze/Removal of Savings Target Car Parking Charging Freeze Fibre Network CCTV Anti-Social Behaviour Team Staffing Growth Legal Services ICT Human Resources Health & Housing Marketing Growth funded from Reserves Economic Growth Initiatives Williamson Park Zoo Extension Street Cleaning Bin Sensor Pilot Grassland Management Study Lancaster VIC Relocation	Funding  £145K £24K £11K £35K £70K	2019/20 £'000 71 60 10 23 3 47 22 20 34 19 145 24 11 35 70	2020/21 £'000 49 60 - 33 82 59 40 40 7 72 95 (9) (19) (10)	2021/22 £'000 49 60 - 89 85 62 47 25 - 74 95 (9) (20) (15)	2022/23 £'000 49 60 34 88 66 49 76 99 (9 (21 (15 (32
S	Non-Staffing Growth Garden Waste Charging Freeze/Removal of Savings Target Car Parking Charging Freeze Fibre Network CCTV Anti-Social Behaviour Team Staffing Growth Legal Services ICT Human Resources Health & Housing Marketing Growth funded from Reserves Economic Growth Initiatives Williamson Park Zoo Extension Street Cleaning Bin Sensor Pilot Grassland Management Study Lancaster VIC Relocation Friends of Parks	E145K £24K £11K £35K £70K	2019/20 £'000 71 60 10 23 3 47 22 20 34 19 145 24 11 35 70 75	2020/21 £'000 49 60 - 33 82 59 40 40 7 72 95 (9) (19) (10) (31)	2021/22 £'000 49 60 - 89 85 62 47 25 - 74 95 (9) (20) (15) (32)	2022/23
S	Non-Staffing Growth Garden Waste Charging Freeze/Removal of Savings Target Car Parking Charging Freeze Fibre Network CCTV Anti-Social Behaviour Team Staffing Growth Legal Services ICT Human Resources Health & Housing Marketing Growth funded from Reserves Economic Growth Initiatives Williamson Park Zoo Extension Street Cleaning Bin Sensor Pilot Grassland Management Study Lancaster VIC Relocation Friends of Parks	E145K £24K £11K £35K £70K	2019/20 £'0000 71 60 10 23 3 47 22 20 34 19 145 24 11 35 70 75	2020/21 £'000 49 60 - 33 82 59 40 40 7 72 95 (9) (19) (10) (31) -	2021/22 £'000 49 60 - 89 85 62 47 25 - 74 95 (9) (20) (15) (32) -	2022/23 £'000 49 60 34 88 66 49 (95 (95
S	Non-Staffing Growth Garden Waste Charging Freeze/Removal of Savings Target Car Parking Charging Freeze Fibre Network CCTV Anti-Social Behaviour Team Staffing Growth Legal Services ICT Human Resources Health & Housing Marketing Growth funded from Reserves Economic Growth Initiatives Williamson Park Zoo Extension Street Cleaning Bin Sensor Pilot Grassland Management Study Lancaster VIC Relocation Friends of Parks  Total Growth Less Funding from Reserves	E145K £24K £11K £35K £70K	2019/20 £'0000 71 60 10 23 3 47 22 20 34 19 145 24 11 35 70 75	2020/21 £'000 49 60 - 33 82 59 40 40 7 72 95 (9) (19) (10) (31) -	2021/22 £'000 49 60 - 89 85 62 47 25 - 74 95 (9) (20) (15) (32) -	2022/23 £'000 49 60 32 88 66 49 76 95 (9 (21 (15 (32